INSTRUCTIONS

Thank you for agreeing to serve as an external reviewer for the PLNU Program Review process. We are grateful for your engagement with us and look forward to your feedback and insights. We are including the Center’s entire self-study document in order to give you context. While we appreciate your feedback on the entire self-study, we especially look forward to your feedback on the specific program that you have agreed to review. The Center or Institute Director and/or the Vice Provost of Assessment and Institutional Effectiveness will be your main points of contact and will arrange opportunity for you to interact with them and/or other departmental personnel as appropriate. This will allow you a chance to ask questions or seek clarification prior to the completion of your report.

We have created the following external reviewer template for your report in an attempt to give you some guidance in terms of what type of feedback we are hoping to get. The text boxes are there for your convenience, but if they get in the way or create formatting issues, feel free to delete them and put your text in their place. This is a new process for us so we have created a space at the end to provide any feedback on the process that can help us create a better instrument in the future.

With gratitude for your service,

Karen Lee, VPAIE
Point Loma Nazarene University
3900 Lomaland Drive
San Diego, CA 92106-2810
CENTER OR INSTITUTE EXTERNAL REVIEW

A) Introduction

B) Alignment with Mission

Please review and evaluate the Center’s response to the questions regarding mission alignment of their Center with the university mission, vision, and strategic goals from a Christian faith perspective. Are there any suggestions for how the unit might better articulate and demonstrate their purpose and alignment?

C) 5-Year Vision & Strategic Plan for the Center or Institute

If the Center or Institute has a 5-year Vision & Strategic Plan, please discuss how much progress has been made towards the goals / objectives.

D) Progress on Recommendations from Previous Program Review

If there was a prior program review, please review the narrative supplied for this section. Discuss whether it provided a good accounting and rationale for what changes have or have not been made based on the previous program review and/or any circumstances that have arisen since.

E1) Findings from Assessment

After reviewing the Center’s or Institute’s responses to their assessment findings, do you think it is effectively using assessment activities and data? Are there suggestions that you might make to improve the assessment plan or insights from their data that you might offer in addition to their analysis? Discuss the quality of the analysis and identify elements of their analysis that you think could be strengthened.

E2) Comparator Analysis and Potential Impact of National Trends

After reviewing the discussion of comparator and aspirational institutions, as well as possible impacts from national trends, discuss the quality of responses and areas of strength or need for improvement not adequately addressed by the self-study.
E3) Quality Markers

After reviewing the discussion of quality markers and the questions posed in this section of the self-study, please discuss the quality of responses to these questions and identify any particular strengths and/or weaknesses that you might see. Please offer any suggestions or insights that might be helpful for the Center or Institute to consider with regard to their quality markers.

E4) Infrastructure and Staffing

After reviewing the discussion of infrastructure and staffing, please discuss the quality of analysis and reflection in this important area and offer any suggestions or insights for consideration.

E5) Internal and External Demand for the Program/Service

Based on the data and responses provided, please summarize and evaluate the internal and external demand in terms of appeal of the Center’s or Institute’s services as well as demonstrated need.

E6) Financial Analysis

Based on the data and responses provided by the Center or Institute, please evaluate the effectiveness of the co-curricular program’s cost efficiencies and revenue streams (if any). Are there any strategies or practices that may increase the demand and/or improve its overall cost efficiency without negatively impacting quality?

E7) Challenges and Opportunities

Do you feel the report adequately identifies challenges and opportunities based on your understanding of the Center or Institute? Why or why not? Are there other challenges or opportunities that you would
like to identify, according to your review of the self-study and your understanding of the program in today’s higher education context?

**E8) Recommendations for Program Improvement**

Do you feel the recommendations made for this Center or Institute are supported by the analysis and evidence provided in the self-study document? Why or why not? Are there other recommendations or suggestions that you would make that the Center or Institute should consider? If so, please give a brief rationale.

**EXTERNAL REVIEWER’S COMMENTS ON PROCESS**

**External Reviewer Feedback on PLNU Program Review Process**

We recognize that there are multiple ways to approach a program review. We would value your feedback on our process so that we can continue to make it better and more helpful to the programs undergoing review. Are there areas that were confusing or sections that you felt were unhelpful? Are there areas that you were not asked about where you believe you could have provided useful information? Is there anything about the process that you would recommend changing to improve its effectiveness?